

Approved Budget May 9

Presented by:
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Major Highlights

- **Balanced Budget**
- **Increased Resources**
- **Board Decisions**
- **Budget Reductions 17.9M reduction**
- **Fund Balance Increase**
- **Teacher required salary increase (administrators and classified staff received no increase)**

Challenges

- **County Taxes will be reviewed and adjusted.**
- **Refine all expenditure budgets.**
- **Special revenue funds pressure on GOF.**
- **Administrative restructuring and funding sources.**
- **FY 17 unknown final student population.**

Challenges

- Staff to thoroughly analyze all aspects of budget development with limited time.
- Budget components were developed using a process that was more independent than one which would be used in a normal budget process.
- Other Potential Unknowns – i.e., charter schools, PACE transition, Medicaid

Conservative Approach

In light of the challenges CCSD has faced in the past 5-7 years, we took the conservative approach in developing the budget. Examples:

- Revenue estimates – Very low growth estimate for tax revenue projection.
- Reducing estimate for delinquent taxes.
- Teacher salary accounts fully funded.
- Additions to line items previously under-budgeted, more realistic budgeting, preventing inevitable overruns.
- Savings efforts for cost control and efficient use of resources. Controlling expenditures which have not been monitored or controlled in the past.

Timeline Moving Toward Budget Stability

November 2015 – May 2016

Develop new allocation formulas to reduce expenditures, more equitably deploy resources and institute controls. Budget for GOF was based on this process.

June 2016

Budget approval for 2016-17.

June – September 2016

Refine revenue and expenditure line item budgets. Using data gathered at the 7th day of school, allocations for staff will be adjusted. After all adjustments and a rebalancing of the budget, a major budget revision will be made.

Timeline Moving Toward Budget Stability

October 2016

Start budget process for FY 18 - Begin with revenue projections on state funds, working with the County on taxes. Build expenditure budget starting with pupil population forecasts.

Ongoing

Monitoring, forward projections, accountability and culture changes within the organization

As of June 2016

Knowns

- Budget adopted with 9.6 mill increase which builds the revenue base for local funds.
- With economic conditions going forward, there should be at least moderate revenue growth.
- There is substantial resistance from the system on not having all the resources enjoyed in the past. Reluctance to accept change.
- Substantial communication needs for schools and departments concerning acceptance of allocation changes, transparency and greater parity across the district.

As of June 2016

Unknowns

- Millage increase has 3-year sunset provision. The district must have a plan for replacement revenue or reduction of expenditures and program cuts.
- New or additional state mandates for salaries and program requirements is more costly to CCSD. The district's relative wealth to other districts results in a lower level of state funding and more reliance on local sources.
- Issues related to efficient provision of programs and equal services to all students results in difficult decision making.